

Agenda

4th meeting of the EUDA Management Board

11–12 December 2025

Chair	Venue	Version
Franz Pietsch	Conference Centre / Lisbon and video conference (Microsoft Teams)	Version 2

The meeting will be hosted in a hybrid format (EUDA Headquarters, Conference Centre at Praça Europa 4, Cais do Sodré, 1249–289 Lisbon, and via Microsoft Teams for online participation). Simultaneous interpretation will be provided from and into French, English and German.

Thursday, 11 December 2025		
9:00–17:00		
PART I: Opening of the meeting		
9:00–9:15		
1. Introduction by the Chair		
2. Adoption of the agenda		EUDA/22/25
2.1. Annotated agenda		EUDA/23/25
PART II: Exchange of views		
9:15–10:15		
3. Exchange of views on the implementation of the EMCDDA Strategy 2025 (for discussion)		
3.1. Presentation by the outgoing EUDA Executive Director		EUDA/24/25
3.2. Discussion		
PART III: Items for adoption and information		
10:15–11:15		
4. EUDA mandate		
4.1. Overview of delivery of EUDA services: oral presentation by the Executive Director (for information)		



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| 4.2. Business transformation: oral presentation by the Executive Director
(<i>for information</i>) | |
| 4.3. Modification of the EUDA organisational structure (<i>for adoption</i>) | EUDA/25/25 |
| 4.4. EUDA buildings (<i>for information</i>) | EUDA/26/25 |
| 4.5. Funding mechanisms for the EUDA network of forensic and toxicological laboratories (<i>for information</i>) | EUDA/27/25 |

11:15–11:30 COFFEE BREAK

PART IV: Items for information

11:30–11:45

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| 5. Activity reports | |
| 5.1. Report on the activities of the Chair of the Management Board (<i>for information</i>) | EUDA/28/25 |
| 5.2. Report from the Budget Committee (<i>for information</i>) | EUDA/29/25 |
| 5.3. Report on the external activities of the Executive Director (<i>for information</i>) | EUDA/30/25 |

PART V: Items for decision and information

11:45–13:00

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| 6. The EUDA Reitox network | |
| 6.1. EUDA Reitox Alliance (<i>for adoption</i>): | |
| - Presentation by the EUDA on the draft Reitox Alliance | EUDA/31/25 |
| - Report from the Chair of the Working Group of the Management Board on the Reitox co-financing | EUDA/32/25 |
| 6.2. State of progress of the assessment of Reitox national focal points (<i>for information</i>) | EUDA/33/25 |

13:00–14:30 LUNCH BREAK

PART VI: Items for decision

14:30–15:45

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| 7. Operational and financial programming | |
| 7.1. EUDA Draft budget for 2026 (<i>for adoption</i>) | EUDA/34/25 |
| 7.2. EUDA Single Programming Document for 2026-28 and work programme for 2026 (<i>for adoption</i>) | EUDA/35/25 |
| 7.3. EUDA Preliminary draft budget for 2027 (<i>for adoption</i>) | EUDA/36/25 |
| 7.4. EUDA Preliminary draft Single Programming Document for 2027-29 and preliminary draft work programme for 2027 (<i>for adoption</i>) | EUDA/37/25 |



15:45–16:00 COFFEE BREAK

PART VII: Exchange of views

16:00–17:00

8. Incoming EUDA Executive Director

8.1. Exchange of views with Dr Lorraine Nolan (*for discussion*)

17:00–18:30 GATHERING WITH THE EUDA STAFF (CONFERENCE CENTRE)

20:00 DINNER ON THE OCCASION OF THE END OF THE MANDATE OF THE EXECUTIVE DIRECTOR (POUSADA DE LISBOA, PRAÇA DO COMÉRCIO 31-34, LISBOA)

Friday, 12 December 2025

09:00–12:30

PART VIII: Items for information

9:00–10:00

9. EU Presidencies and EU Drugs Strategy and EU Action Plan against drug trafficking

9.1. Presentation on the conclusions of the Danish Presidency (*for information*)

9.2. Presentation on the programme of the Cypriot Presidency (*for information*)

9.3. EU Drugs Strategy and EU Action Plan against drug trafficking: oral report from the European Commission (*for information*)

10:00–10:30 COFFEE BREAK

PART IX: Items for decision and information

10:30–12:00

10. EU and international partnerships

10.1. Update on the implementation of the EUDA International Cooperation Framework (*for information*) EUDA/38/25

10.2. Working Arrangement between the EUDA and Moldova (*for information*) EUDA/39/25

10.3. State of play on the Working Arrangement with the United Kingdom (*for information*) EUDA/40/25

10.4. Working Arrangement between the EUDA and the UNODC (*for information*) EUDA/41/25

10.5. Data sharing and multi-sector collaboration between the EUDA and UNODC (*for information*)

10.6. EUDA Technical cooperation project with Peru (EUDA4PERU) (*for decision*) EUDA/42/25



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| 10.7. Extension of the COPOLAD III project (<i>for information</i>) | EUDA/43/25 |
| 10.8. EUDA Presidency of the network of EU Justice and Home Affairs Agencies – JHAA network in 2026 (<i>for information</i>) | EUDA/44/25 |
| 10.9. EUDA collaboration with Civil Society Organisations (<i>for information</i>) | EUDA/45/25 |

PART X: Items for decision and information

12:00–12:15

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| 11. Performance and internal controls | |
| 11.1. State of implementation of the recommendations issued by the Internal Audit Service (IAS) (<i>for information</i>) | EUDA/46/25 |
| 11.2. Assessment of the EUDA's Internal Control Framework (<i>for information</i>) | EUDA/47/25 |
| 11.3. Implementation of the EUDA Anti-Fraud Strategy: promotion of ethical standards (<i>for information</i>) | EUDA/48/25 |
| 12. Prevention and management of conflicts of interest | |
| 12.1. Periodic assessment of the implementation of the EUDA Policy for the prevention and management of conflicts of interest for Management Board members, alternates and observers (<i>for decision</i>) | EUDA/49/25 |

PART XI: Any other business

12:15–12:30

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| 13. Any other business | |
| 13.1. State of play of the implementation of the EU Regulation on Cybersecurity (<i>for information</i>) | EUDA/50/25 |
| 13.2. Final report on the Participatory Gender Audit at the EUDA by ITC-ILO (<i>for information</i>) | EUDA/51/25 |